

Thursday 15<sup>th</sup> March 2018, 10am to 4pm  
Central Hall, Westminster, London.

## Agenda

- 9.30 Registration and refreshments
- 10.00 – Welcome and introduction: Professor Stephen Peckham (Director PRUComm)
- 10.00 – 10.25 Jonathan Walden: (Commissioning Policy Lead): Policy update – Department of Health and Social Care priorities
- 10.25– 11.00 Dr Lindsay Forbes: Incentivising GPs: Review of the Quality and Outcomes Framework in England
- 11.00 – 11.20 Coffee
- 11.20 – 12.00 Dr Jon Gibson and Prof Kath Checkland: Satisfaction, sources of stress and intentions to quit amongst GPs in England: the results of the 9<sup>th</sup> GP Worklife survey
- 12.00 – 12.40 Dr Marie Sanderson: Examining the implementation of new models of contracting in the NHS: what are the lessons for the formation of Accountable Care Systems?
- 12.40 – 13.20 Lunch
- 13.20 – 14.00 Dr Valerie Moran: How are CCGs managing conflicts of interest when they commission primary care? Lessons for Accountable Care
- 14.00 – 15.50 Panel Discussion – STPs, and ACS's the re-emergence of planning?
- Professor David Hunter (Newcastle University)
- Professor Pauline Allen (PRUComm)
- Daniel Northam Jones (System Transformation Group NHS England)
- ADASS (invited)
- 15.50 – 16.00 Professor Stephen Peckham: Current PRUComm research programme
- 16.00 Close

- **PRUComm is funded by the Department of Health and was established in 2011**
- **PRUComm is a collaboration between the Service Delivery and Organisation Research Group at the London School of Hygiene and Tropical Medicine; the Health Policy, Politics and Organisation Group, University of Manchester and the Centre for Health Services Studies at the University of Kent.**
- **Research projects cover a broad spectrum of healthcare commissioning and health system issues**
- **PRUComm aims to deliver high quality, timely research to support healthcare policy and practice**

Over the past two years PRUComm's research activities have expanded to include new projects on the public health system; alliance and outcome based contracting; competition and cooperation, primary care and how the commissioning system is changing with the introduction of Sustainable Transformation Partnerships (STPs) and Accountable Care Systems (ACs). We have also continued our research on the progress of Clinical Commissioning Groups (CCGs) and undertaken responsive research for the Department of Health. This is the fourth research seminar at which we have presented our results from our research. We have also continued to develop close working relationships with the NHS Commissioning Policy and Sponsorship within the Department of Health and Social Care's (DHSC) NHS Policy Group.

Since the establishment of PRUComm in 2011 our research has focused on examining how the changes to the English NHS and public health system have developed. We continue to examine the development of CCGs and the new commissioning structures. We have also been exploring the mechanisms by which commissioning is undertaken, such as contracting and the use of competition and cooperation within the new system. While most media attention has focused on changes to the commissioning and delivery of healthcare, the shift of public health to local authorities was a major part of the reforms introduced in April 2013. We have examined the progress and developments in the public health system with a particular emphasis on how governance and organisational structures develop and whether being embedded within local councils changes the way that public health services are provided. We have also been focusing on primary and community health care with recent projects examining general practice – including methods of funding primary care; research on recruitment and retention; QOF, scaling up primary care and running and analysing two rounds of the GP WorkLife survey (eight and nine). Our research on CCGs has most recently focused on primary care co-commissioning and new forms of contracting, such as outcomes-based and alliancing. Given the increasing policy emphasis on this area of healthcare we anticipate that we will be increasingly involved in further research on primary and community healthcare. All these topics will be explored in today's seminar with presentations by researchers from PRUComm.

**Professor Stephen Peckham, Director.**

## **Presenter biographies**

### **Professor Pauline Allen**

Pauline is Professor of Health Services Organisation and Head of the Department of Health Services Research and Policy at the London School of Hygiene and Tropical Medicine. After a career as solicitor (i.e. lawyer) practising company commercial law for some years, she started an academic career by working in the English National Health Service (NHS) in a district public health department and writing a PhD on the legal and economic aspects of the NHS internal market. Her research interests include socio-legal theory, institutional economics and organisational theory, which she uses to investigate governance issues in the NHS and other countries (such as China). She has published widely about the English NHS in journals such as *Public Administration*, *Social Science and Medicine* and the *Millbank Quarterly*.

### **Dr Lindsay Forbes**

Lindsay is Senior Clinical Research Fellow at the Centre for Health Services Studies at the University of Kent. She is an academic public health physician with research interests in cancer and chronic disease epidemiology and organisation of primary care. As part of PRUComm, she is currently investigating models of delivery in general practice and how to evaluate them. Before working at Kent, Lindsay was a senior lecturer in cancer public health at King's College London investigating pathways to cancer care, and as a consultant in public health for several NHS organisations. Before this, she did her doctorate and post-doctoral research in respiratory and cardiovascular public health after several years in acute medicine. Lindsay will be presenting research examining the effectiveness of the Quality and Outcomes Framework.

### **Professor David Hunter**

David is Professor of Health Policy and Management in the Institute of Health & Society at Newcastle University. From 1999 to 2017, when the School of Medicine, Pharmacy and Health was transferred to Newcastle University, he held the same chair at Durham University where he was also Director of the Centre for Public Policy and Health. After graduating in political science from the University of Edinburgh, David pursued a career in health policy research and analysis with a particular focus on health system reform and public health. He has held senior positions at Aberdeen and Leeds universities and the King's Fund in London. A particular focus of his career has been on the interface between research and policy and practice. He is a former non executive director with NICE and appointed governor of South Tees Hospitals NHS Foundation Trust. He is a special adviser to WHO Europe and is working on several projects including one on health system transformation and making it happen. He has published widely and his most recent book is *The Health Debate*, 2<sup>nd</sup> edition.

**Dr Valerie Moran**

Valerie is a Research Fellow at the London School of Hygiene & Tropical Medicine. Her research interests include the financing and organisation of health care and health system performance, with a particular interest in mental health care. As part of PRUComm, she is currently conducting research investigating recent developments in the commissioning system and is also involved in a project on new models of contracting in the NHS. Her research has been published in journals such as Social Science and Medicine, the European Journal of Health Economics, the Journal of Mental Health Policy and Economics, and Health Policy. Prior to undertaking a PhD in health economics at the University of York, Valerie worked at the OECD and the World Bank. Valerie will be presenting research on how CCGs managed conflicts of interest under primary care co-commissioning based on findings from a recent study that explored the ways in which CCGs responded to their responsibilities for commissioning primary care.

**Dan Northam Jones**

Dan Northam Jones is Associate Director of System Transformation at NHS England. He leads work across integrated care systems, working with national and regional NHSE/I teams to design and implement system-based working. Previously he was a Harkness Fellow at Harvard Medical School where he led an advisory project on hospital integration within Medicare Accountable Care Organisations. He has also worked as a Ministerial Delivery Advisor in the Department of Health and as an Advisor in the Cabinet Office's Implementation Unit.

**Dr Marie Sanderson**

Marie Sanderson is a PRUComm Research Fellow based at the London School of Hygiene and Tropical Medicine, who had a first career as an NHS Manager. She has a background in social policy and qualitative methods, and her research interests focus on the organisation of health services. Previous research includes the construction and implementation of patient choice policy in the UK, and the impact of incentives of competition on the co-ordination of health services. Currently she is researching the use of new contractual models in the NHS.